

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D.C.  
20052

MINUTES OF A REGULAR MEETING  
OF THE FACULTY SENATE HELD ON  
APRIL 10, 1981, IN LISNER HALL  
ROOM 603

1 The President called the meeting to order at 2:10 p.m.

Present: President Elliott, Provost Bright, Registrar Gebhardtshauer,  
Parliamentarian Cheh, Birnbaum, Claeysens, Divita, Eldridge,  
Elgart, Frey, Griffith, Hill, Mazzeo, Morgan, Pierpont,  
Robinson, Sachlis, Schiff, B. Smith, H. Solomon, Steiner,  
Wallace, and Ziolkowski

Absent: Barron, Burns, Chandler, Fox, Hawkins, Kelly, Kiper, Liebowitz,  
Linton, Loeser, Packer, Sapin, G. Smith, L. Solomon, and Zenoff

2 The minutes of the regular meetings of February 13 and March 20, 1981,  
were approved as distributed.

The President called upon Dean Birnbaum who reported on the general  
operation of the hospital during President Reagan's hospitalization.

Professor Hill asked that the order of the agenda be reversed so that  
Item 4, General Business, could be taken up before Item 3, Introduction of  
Resolutions, if there were no objections. No objections were made.

4 (a) On behalf of the Executive Committee, Professor Hill moved the  
nominations for appointment by the President to the following Administrative  
Committees: Judicial System: Mary M. Cheh, Chairman, Martha A. Burns, and  
Thomas F. Courtless; Student-Faculty Committee on Appeals: Russell B. Stevenson,  
Chairman, Charles E. O'Rear, Jarrett M. Wise, and Harry E. Yeide; Marvin Center  
Governing Board: James L. Breen, Neil Cohen, Leslie Jacobson, and Michelle L.  
Slagle; Presidential Appeals Board: Herbert J. Davis, Edward R. Lilly,  
Eldor O. Pederson, and Roger E. Schechter. No other nominations were made  
and the slate was elected unanimously.

(b) Professor Schiff, on behalf of Professor Packer, Chairman of the  
Athletics Committee, nominated Professor Robert H. Walker, Jr., for election  
to the Athletics Committee. No other nominations were made and Professor Walker  
was unanimously elected to the Athletics Committee.

Professor Hill, on behalf of the Executive Committee, nominated the  
following faculty members for election to a Special Mediation Committee in the  
grievance of Allan K. Fitzsimmons, Associate Professor of Geography and Regional  
Science, Department of Geography and Regional Science: John Kaye, Professor of  
Engineering and Applied Science, Joseph B. Levy, Professor of Chemistry, and  
Lewis A. Schiller, Professor of Law. No other nominations were made and Professors  
Kaye, Levy and Schiller were elected unanimously.

(c) Professor Hill reported that in pursuance of the Senate's vote to  
send letters to members of Congressional Committees asking for a legislative

remedy to the Supreme Court's decision in the Thor Power Tool Company case, the Executive Committee had drafted such a letter and sent copies of it, with the Senate's resolution attached, to the Senate Finance Committee and the House Ways and Means Committee. He said that the Executive Committee wished at this time to thank Monroe Hurwitz, Manager of the Bookstore, for helping the committee research the status of those legislative remedies. Copies of the letter were on file in the Faculty Senate Office. Secondly, Professor Hill reported that he had attended a planning session last week for a University-wide lecture series. This meeting was very preliminary in nature and he would report back to the Senate if the need for faculty participation became apparent. He also notified the Senate that the Executive Committee had turned over to University counsel all documents submitted to it during the period of the Executive Committee's inquiry into the alleged non-concurrence in the School of Engineering because the matter was now in formal grievance and the propriety of releasing those documents was best left to the discretion of University counsel. Lastly, Professor Hill announced that the Annual Faculty Testimonial Dinner would be held Saturday evening of graduation weekend (May 2, 1981), and that the faculty would be receiving invitations shortly. Since this was an appropriate occasion to honor the new Emeriti and the "old" twenty-five year faculty members, he hoped the faculty would plan to attend.

(d) There were no interim reports of Senate Standing Committees.

(e) Professor Hill reported that the following Annual Reports had been received and distributed with the agenda: Library Committee and Athletics Committee. Additional Annual Reports had been received and would be distributed with the minutes as follows: Public Ceremonies Committees, Administrative Matters as They Affect the Faculty Committee, Joint Committee of Faculty and Students, and Appointment, Salary and Promotion Policies (including Fringe Benefits) Committee.

3 Under Introduction of Resolutions, Professor Wallace moved the Faculty Senate have a two-thirds vote to consider the substitute resolution entitled "A Resolution on Student Participation in the Selection of Commencement Speakers," submitted by the Joint Committee and distributed by mail prior to this meeting. The motion was seconded. A discussion followed by Professor Divita, Parliamentarian Cheh, Professor Pierpont, and Professor Morgan. The question was called and the motion to consider the substitute resolution was passed.

Professor Wallace then asked the privilege of the floor for Mr. Katz, Co-Chairperson of the Joint Committee of Faculty and Students. Mr. Katz said that the substitute resolution proposed by the Joint Committee sought to strengthen committees already in existence by establishing some needed guidelines. After extensive research on the matter, he said that the Joint Committee found a bewildering variety of practices among the various Advisory Councils throughout the schools. Such guidelines should be approved by both the Faculty Senate and the Student Association and he pointed out that the Student Association would not simply "rubber stamp" proposed guidelines. With respect to the nomination of a speaker for the February Commencement, he said that Professor Claeysens, Chairman of the Public Ceremonies Committee, informed him that he had no difficulty about consulting with the Student Association in this regard.

Professor Pierpont said that he had no problem with the principle behind this resolution, but he suggested that the wording in the second clause be

changed to read: "That such guidelines and later modifications be submitted for approval" rather than "be approved," which was a technicality but he thought a rather important one. Professor Morgan said that he supported the resolution because the notion of formalizing student participation in the selection of commencement speakers was desirable; however, he was not sure that the present situation with regard to the various schools as represented by the Joint Committee was indeed accurate. Professor Griffith said that, inasmuch as the Joint Committee of Faculty and Students was not a committee of the Senate, he thought it infelicitous for the Senate to "charge" the Joint Committee with the task stated in the first clause. More importantly, however, he thought that the third clause should be deleted because the Advisory Councils within the schools were not creations of the Faculty Senate, but of the faculties of the respective schools and he did not think it appropriate for the Faculty Senate to tell them who should be on their Advisory Councils. Mr. Katz responded that the Advisory Councils did not have to accept the student members recommended by the Student Association if they chose not to. Also with reference to the third clause, Professor Divita pointed out that the School of Government and Business Administration has a special commencement committee and, therefore, its Advisory Council does not engage in commencement activities. Professor Pierpont said that it was his understanding that the medical students have a system which has worked very well for several years with regard to commencement activities and, therefore, they indicated their strong desire to be exempted from this resolution. Professor Pierpont then moved to amend the resolution to exempt the Medical School, and the motion was seconded. A discussion followed by Mr. Katz, Professors Divita, Griffith, Pierpont, B. Smith, Hill, and Dean Birnbaum. The question was called and the motion to exempt the Medical School was defeated.

Professor Jones, University Marshal, was recognized by the President. Professor Jones said that the Faculty Senate has charged the Public Ceremonies Committee with being responsible for graduation, and he found it odd that the Joint Committee had not come to the Public Ceremonies Committee to discuss the issues that were before the Senate today. He said that he did not understand why the Joint Committee of Faculty and Students should be the group charged with drafting, modifying, and distributing guidelines for carrying on public ceremonies since the Senate already has a committee. After discussion by Professor Wallace and Mr. Katz, Professor Wallace amended the resolution as follows:

(1) That the Public Ceremonies Committee and the Joint Committee of Faculty and Students be asked to draft jointly, subsequently modify, and distribute such guidelines as will assure that the Advisory Committees or other appropriate committees will submit. . . .

(2) That such guidelines and later modifications be submitted for approval by the Faculty Senate and by the George Washington University Student Association. . . .

(3) . . . in their respective school's advisory council or other appropriate committee for the purpose. . . .

The Chair accepted Professor Wallace's amendments. Professor Eldridge said that since the resolution was asking for the drafting of guidelines, then the third and fourth clauses seemed redundant to him at this point. Professor Morgan said he agreed with Professor Eldridge and he moved to amend the resolution to delete the third and fourth clauses. The motion was seconded. The question was

called and the motion to delete the third and fourth clauses was adopted. The question on the original resolution, as amended, was called, the motion put, and adopted. (Resolution 81/1 attached.)

5        There were no brief statements.

6        On motion made and seconded, the President adjourned the meeting at 3:10 p.m.

A handwritten signature in black ink, appearing to read "Robert Gebhardtsbauer", written in a cursive style.

Robert Gebhardtsbauer  
Secretary



(Substitute resolution)

A RESOLUTION ON STUDENT PARTICIPATION  
IN THE SELECTION OF COMMENCEMENT SPEAKERS (81/1)

Whereas the "University" Senate in October, 1969, resolved that the format for the "June Commencement" ceremonies be "prepared by the Deans, representatives from the student body, and the Public Ceremonies Committee . . . ." (Sen. Res. 69/4); and

Whereas the student role in such preparations has devolved historically on the Student-Faculty Advisory Councils whose creation was authorized by the Board of Trustees in 1965; and

Whereas the Advisory Councils have often lacked information about the protocol, and particularly the proper timing, of invitations to prospective speakers; therefore:

Be It Resolved by the Faculty Senate of the George Washington University:  
Public Ceremonies Committee and the

(1) That the ~~Joint Committee of Faculty and Students be charged with drafting, subsequent modification, and distribution of~~ <sup>asked to draft jointly,</sup> such guidelines as will assure that the Advisory Committees or other appropriate committees will submit their nominations for the May commencement speakers in a timely and appropriate manner; and

(2) That such guidelines and later modifications be <sup>submitted for approval</sup> ~~approved by the~~ Faculty Senate and by the George Washington University Student Association. ~~and~~

~~(3) That two student representatives from each school be recommended annually by the Student Association for membership (ex officio, voting) on their respective schools' advisory council for the purpose of planning commencement activities and the nomination of speakers; and~~

~~(4) That with respect to the nomination of a speaker for the February Commencement, the Faculty Senate Committee on Public Ceremonies will consult directly with an appropriate organ of the Student Association.~~

Joint Committee of Faculty and Students  
April 1, 1981

Adopted, as amended, April 10, 1981

## SENATE COMMITTEE ON PUBLIC CEREMONIES

ANNUAL REPORT: 1980-81

The Public Ceremonies Committee of the Faculty Senate convened six times during the 1980-81 term, with the following results:

1. Acting upon recommendations from appropriate committees of the various colleges, the committee selected commencement speakers for the February and May convocations. After soliciting and evaluating nominations from the faculty, the committee recommended to the President and Board of Trustees the names of those selected to be recipients of honorary degrees at the February and May commencements.
2. In an attempt to expand the number and range of events taking place during the May commencement weekend, the committee appointed a large subcommittee, consisting of representative faculty members, administrative staff and student leaders, to make recommendations to take effect at the May, 1981 commencement. This subcommittee of fourteen members met often, considered numerous possibilities, and made its recommendations to the Public Ceremonies committee at its March meeting. The committee moved immediately to implement the splendid suggestions, as the considerably enriched schedule of events for the May, 1981 commencements will attest.
3. With a view to increasing the number and kind of "public ceremonies" at this university, the committee initiated deliberations designed to accomplish that goal. Although planning continues, the first concrete results (including additional all-university convocations) will be evident as early as the Fall 1981 semester. Suggestions from the faculty of all colleges would be warmly welcome.

Respectfully submitted,

*Astere E. Claeysse*  
Astere E. Claeysse, Chairman

Members of the Public Ceremonies Committee:

Boris Bell  
Roy Eastin  
Philip Grub  
Jane Lingo  
Elizabeth Tidball  
Margaret Vann  
Alan Wade

ex officio:

Lloyd H. Elliott, President  
Robert Gebhardtshauer, Registrar  
Robert G. Jones, Marshal

March 30, 1981

ANNUAL REPORT OF THE SENATE COMMITTEE ON ADMINISTRATIVE MATTERS AS THEY  
AFFECT THE FACULTY:

The Committee met three times during this session: October 3, 1980; January 31 and February 20, 1981.

The Committee initially reviewed the work of this committee in the past, and in its ensuing meetings considered the following:

- 1) The need or desirability to provide a meeting room for retired faculty members. After much discussion and investigation, and conversations with retired faculty, it was concluded that the retired faculty would prefer not to have any special room in which to meet. According to Professor John F. Latimer, president of the Society of the Emeriti, the retired professors are content with their frequent luncheons and would prefer not to be segregated from the rest of the faculty.
- 2) Acting upon a letter received originally by the Committee on Appointments, Salary and Promotions Policy from Professor George Mandel, Chairman, Department of Pharmacology, and then given to this committee for action, the question of the format of the faculty annual report was considered. Professor Mandel's letter pointed out areas in which he and other members of his department felt the form might be improved to reflect better the annual activities of faculty members. The committee discussed the issues raised in Professor Mandel's letter, and also received some thoughts from the Executive Committee and the Provost. The attached resolution is the result.
- 3) The committee spent most of its time this term discussing ways in which the faculty might become more conscious of and responsive to the need to insure equal opportunity in terms of recruitment, tenure and promotion. To this end Asst. Provost Marianne Phelps spoke to the committee about the University's Affirmative Action policies. There was considerable discussion as to whether or not there is a need to implement in the smaller units the "umbrella" policy of the University. The committee concluded that it was perhaps the time to see whether or not the faculty would wish to participate in such equal opportunity intentions; that perhaps this is the moment for such conversations. The attached resolution is the result.

(see page 2)

ANNUAL REPORT OF THE SENATE COMMITTEE ON ADMINISTRATIVE MATTERS AS THEY  
AFFECT THE FACULTY (page 2):

- 4) Finally the Committee received late in the term a request from the Executive Committee to investigate the problem of late grade reporting, a problem which had already been brought to the attention of some of the faculties by Deans Linton and Solomon and by the Provost. This is viewed as business for the new committee which will start an investigation of this problem by consulting the registrar's office.

John A. Frey, Chairman  
Diane Brewer  
Kurt Darr  
Robert Holland  
Clemmont Vontress  
Philip Birnbaum, ex-officio  
Carl J. Lange, ex-officio

A Resolution to Modify the Format of the Faculty Annual Report

WHEREAS, there has been expressed by some faculty members the need to modify the Annual Report Form so as to reflect more accurately the activities of the individual faculty member; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

That the Annual Report Form be modified so as to include a section on personal comments or additions to be added by the individual; or that the faculty member be permitted to insert an additional sheet of paper containing that personal and academic information which should be brought to the attention of the deans and the administration.



A Resolution concerning equal opportunity at the George Washington University

WHEREAS, The George Washington University is interested in promoting  
equal opportunity for all qualified faculty members, prospective  
and current; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

That the faculty of each school or college of the University  
formulate a policy and procedure for insuring equal opportunity  
within its ranks in terms of recruitment, tenure, and promotion;  
and that said policy and procedure be enunciated by September, 1983.



THE  
GEORGE  
WASHINGTON  
UNIVERSITY

Washington, D.C. 20052 / School of Government and Business Administration

Office of the Dean  
(202) 676-6380

## 1980-1981 Annual Report of the Joint Committee of Faculty and Students

to the

Faculty Senate

The Joint Committee has convened approximately eleven times between March 1, 1980 and February 28, 1981. A summary of the Committee's major activities follows.

1. The Joint Committee formulated and introduced amendments to the University Policy on Academic Dishonesty, which was recommitted to the Committee by the Senate in May 1980.
2. In Spring 1980 the Committee reviewed proposed changes to the George Washington University Judicial Code. The Committee decided to suspend its consideration of the Code until the Committee on the Judicial System had finished its review. No action was taken on this matter during 1980-1981.
3. The Committee, in consultation with the Assistant Provost for Affirmative Action, formulated and introduced amendments to the Student Grievance Procedures, which were approved by the Senate in Fall 1980.
4. The Committee proposed to the Educational Policy Committee of the Faculty Senate the adoption by all schools and the Columbian College of a standardized five week period during which students could drop courses without academic penalty. No final action has been taken on this subject.
5. The Committee revised the criteria for selecting recipients of the George Washington Award and implemented procedures for making those awards during the May 1981 Commencement ceremonies.
6. The Committee assisted John Perkins from the Division of Student Affairs in implementing procedures to present the Walter G. Bryte Achievement Award at the May 1980 Commencement.
7. The Committee submitted to the Senate a resolution regarding the development of the "Red Lion Row." The resolution was committed to the appropriate Senate Committee and was later incorporated in a Senate Resolution addressing this issue.
8. The Committee submitted a resolution to the Senate calling for increased student involvement in choosing commencement speakers and designing commencement exercises. The resolution was continued for consideration at a later date before the Senate.

Respectfully submitted,

*Stephen R. Chittwood*

The Committee

Stephen R. Chitwood, Co-Chairperson

David Fleischer (VA Hospital)

David W. McAleavey

William C. Parke

Christopher W. Sten

Max D. Ticktin

Harry E. Yeide

Gail Hanson

Calvin D. Linton

John F. Lobuts

John E. Perkins

\* Andrew Anker

\* Doug Atwell

\* David Boxer

\* Bob Claude

\* Greg Huber

\* Jonathan Katz

\* Kathy Nathan

\* Carol Adler

\* Mark Engel

\* Ellen Servetnick

\* Student Member

SENATE COMMITTEE ON APPOINTMENT, SALARY, PROMOTION POLICIES (INCLUDING FRINGE BENEFITS)

ANNUAL REPORT

1980-1981 SESSION

The Committee on Appointments, Salary, Promotion Policies (including Fringe Benefits) held nine meetings during the 1980-1981 academic year. The following matters came before the committee:

1. Tuition Benefits

- a. The committee proposed to the Senate a resolution (80/19) providing graduate level tuition benefits to children of faculty.  
The resolution was recommitted to the committee on December 12, 1980.
- b. The revised resolution was resubmitted to the Senate and adopted unanimously on February 13, 1981.

2. Retirement Benefits for Faculty Employed prior to 1945

- a. The committee was requested to examine retirement benefits for faculty in service prior to 1945.
- b. Data on adjustments made by the University in the retirement benefits of this group was provided by the Director of Planning and Budgeting.
- c. The committee agreed that appropriate steps had been taken by the University and there was no need to recommend additional adjustments.
- d. The data considered by the committee was inserted into the Minutes of the Faculty Senate.

3. Salary Distribution of Female Faculty

- a. The committee entered data (obtained through the work of the Senate Special Committee on Faculty Salary) on female faculty salary distribution into the Minutes of the Faculty Senate.
- b. Subsequently the committee considered the general matter of equity of female faculty salary distribution.  
A meeting was held with the Assistant Provost for Affirmative Action and additional general information was provided to the committee. This material dealt with previous consideration and resolution of this question as well as an explanation of the University's system for review of salary equity.
- c. The committee also reviewed a report to the Commission on Equal Opportunity on this subject submitted by the Assistant Provost for Affirmative Action.
- d. The committee was satisfied that the University had taken appropriate action in dealing with the matter and had established a review system.
- e. The Assistant Provost's report to the Commission on Equal Opportunity was submitted for inclusion into the Minutes of the Faculty Senate.

4. Tuition Exchange

- a. On the basis of information gathered through Muhlenberg College, the committee considered participation in a tuition exchange program for children of faculty.
- b. The committee voted against recommending membership in this program (directed through Muhlenberg College) and recommended investigation of a tuition exchange program for the Consortium of Universities.
- c. The matter was directed to the Executive Director of the Consortium of Universities and is currently being studied by a task force of the Consortium.

5. University Medical Coverage

- a. The committee undertook a study of current medical benefits at the University. A comparison to programs offered at other area universities (Georgetown, American, Catholic, Howard) was made.
- b. The committee voiced general satisfaction with coverage at George Washington and its favorable comparison to other institutions.
- c. However, the committee also investigated the desirability of adding eye and dental care benefits. Inclusion of the latter will be recommended.

6. TIAA/CREF Benefits

- a. The committee reviewed and is still reviewing the existing retirement plan.  
Members met with representatives of TIAA/CREF and the committee will be meeting on this matter on April 9, 1981.
- b. Alternatives to TIAA/CREF are also being studied by the committee.

7. Faculty Membership in the University Club

- a. Encouragement of greater faculty (especially junior faculty) participation in the Club has been under consideration throughout the year.
- b. The committee proposed to the University Club Board consideration of:  
1/ adjustment in membership fees    2/ providing of a room for informal faculty dining and gatherings.
- c. An oral presentation was made to the Board in December and the committee is still awaiting a response from the Board membership.

8. Partial Retirement

- a. The committee also undertook consideration of the feasibility of adding a Partial Retirement Option to the existing retirement plan.
- b. While preliminary sampling of faculty revealed limited interest in such an option, the matter will be subject to additional study by the committee.

9. Review of Present Ratio of Part-Time to Full-Time Faculty

- a. The committee received an assignment (March 11, 1981) from the Executive Committee of the Senate to review the current ratio of part-time to full-time faculty in the context of current appointments policy as well as salary scales.
- b. This matter will be discussed at the next meeting of the committee (April 9, 1981).



Senate Committee on Appointment, Salary, Promotion Policies

10. The committee also received requests to consider:

- a. Revision of the Smith Center policy on swimming pool use in order to provide pool use to members of the immediate family of full-time faculty
  - 1/ The recommendation had been previously considered by the Smith Center Advisory Committee which upheld the current policy.
  - 2/ The A.S.P.P. committee concurred with that recommendation.
- b. Revision of the University policy on parking
  - 1/ This request was sent to the Executive committee with the recommendation that it be referred to the appropriate committee for consideration.

Respectfully Submitted,

*Lilien F. Robinson*  
Lilien F. Robinson,  
Chairman

Committee Members:

Lloyd S. Bowling, Speech & Drama  
Victor H. Cohn, Pharmacology  
Charles F. Elliott, Political Science  
Linda L. Gallo, Biochemistry  
Irving J. Katz, Mathematics  
Arthur D. Kirsch, Statistics  
Joseph B. Levy, Chemistry  
Phillip N. Reeves, Health Care Administration  
Nozer D. Singpurwalla, Operations Research  
David B. Weaver, Law

Harold F. Bright, Provost

ex officio



THE GEORGE WASHINGTON UNIVERSITY  
Washington, D.C.

The Faculty Senate

March 30, 1981

The Faculty Senate will meet on Friday, April 10, 1981, at 2:10 p.m., in the Faculty Conference Room on the Sixth Floor of Lisner Hall.

AGENDA

1. Call to order
2. Minutes of the regular meetings of February 13, 1981, and March 20, 1981
3. Introduction of Resolutions
4. General Business:
  - (a) Nomination for appointment by the President to the following  
Administrative Committees: Judicial System: Mary M. Cheh  
(Chairman), Martha A. Burns, and Thomas F. Courtless; Student-Faculty  
Committee on Appeals: Russell B. Stevenson (Chairman), Charles E.  
O'Rear, Jarrett M. Wise, and Harry E. Yeide; Marvin Center Governing  
Board: James L. Breen, Neil Cohen, Leslie Jacobson, and Michelle L.  
Slagle; Presidential Appeals Board: Herbert J. Davis, Edward R. Lilly,  
Eldor O. Pederson, and Roger E. Schechter
  - (b) Additional Nominations to Senate Standing Committees
  - (c) Report of the Executive Committee: Professor Peter P. Hill, Chairman
  - (d) Interim Reports of Senate Standing Committees
  - (e) Annual Reports: Library Committee and Athletics Committee (reports  
attached)
5. Brief Statements
6. Adjournment



Robert Gebhardtsbauer  
Secretary

**ANNUAL REPORT OF THE SENATE LIBRARY COMMITTEE, 1980-81:**

The Committee held six meetings during 1980-81, in which the following matters were considered:

1. Report on the annual departmental book allocations, by Mr. Alsip, who reported that departmental allocations were reduced approximately 50% for 1980-81, because of the establishment of the approval plan.
2. Space allocation in the Gelman Library.
3. Handling of University Press acquisitions.
4. Consideration of plans to initiate a formal study of the library collections.
5. Procedures to improve photocopying for faculty and graduate students under university accounts.
6. Approval of student representatives to the Senate Library Committee.
7. Preparation of a resolution of appreciation to the Gelman family (approved by the Senate).
8. Briefing by Mr. Jeffrey Gardner, Associate Director of the Association of Research Libraries' Office of Management Studies on Collection Analysis Program, a self-study project that the Library intends to undertake, Spring 1981.
9. Loan privileges for part-time faculty members.

Respectfully submitted,

*Guido E. Mazzeo*

Guido E. Mazzeo,  
Chairman

**Committee members:**

Chairman: Guido E. Mazzeo, Romance Languages  
Avery D. Andrews, History  
Matthew J. Becker, Anesthesiology  
Roderic H. Davison, History  
Terry L. Hufford, Biological Sciences  
Roger E. Kaufman, CME  
James C. King, Germanic Languages  
Michael M. King, Chemistry  
Roger H. Lang, EECS  
Margaret McIntyre, Education

**ex officio:**

James B. Alsip, University Librarian  
Hugh Y. Bernard, Librarian, Law Library  
Edward A. Caress, Assistant Dean, GSAS  
Shelley Eader, Librarian, Medical Library

THE GEORGE WASHINGTON UNIVERSITY  
INTERDEPARTMENTAL MEMORANDUM

26 March, 1981

Annual Report

1980-1981

Committee on Athletics

The committee met twice during the past year. The major topic of discussion at the first meeting was the impending conflict between the NCAA and the AIAW over the issue of intercollegiate post season tournament play. At the second meeting Mr. Faris (Director of Men's Athletics) and Mrs. George (Director of Women's Athletics) outlined for the committee the recruiting procedures for men's and women's sports and described academic admission standards as applied to student athletes in our University.

Respectfully submitted,



Randall K. Packer, Chairman



THE OFFICE OF THE ATTORNEY GENERAL  
OF THE STATE OF NEW YORK

IN SENATE

REPORT OF THE

COMMISSIONER OF THE DEPARTMENT OF SOCIAL SERVICES  
FOR THE YEAR 1964

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